

# **DISCLAIMER**

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This presentation contains "forward-looking information". Forward-looking information includes, without limitation, statements regarding the Company and its business, the Company's ability to add and/or open additional stores, complete acquisitions, introduction of new programs, including the implementation of a white label program, contributions between recent and future acquisitions of the Company and their anticipated synergies, the ability of the Company to introduce drop shipping technology and other products across additional platforms, the ability of the Company to launch existing and new brands across different geographical markets, macroeconomic factors, future demand and supply dynamics for cannabis, production and development forecasts and timelines, estimates as to the demand for cannabis and cannabis paraphernalia, future cannabis prices, solutions to past problems, valuations, capital and operating expenditures, ability to obtain financing, future currency exchange rates, changes to government regulation of cannabis, and environmental risks. Similarly, forward-looking information also includes economic analysis of the business of the Company and the results thereof, including, without limitation, cash flow projections, estimated capital and operating costs,

and all economic analysis derived from such estimates and forecasts.

In general, forward-looking information can be identified by the use of forward-looking terminology such as "plans", "expects", "anticipates", "believe" "projects", "forecasts", "budget", "estimates", "schedule", "intends", or variations or the negative of such words and phrases or state that certain actions, events or results "may", "could", "should" "would", "might" or "will be taken", "occur" or "be achieved". The forward-looking information is based upon factors and assumptions the Company believes is reasonable based on information currently available to them, including assumptions that the Company will be able to add and/or open additional stores, be able to complete new acquisitions, be able to introduce new programs, including the implementation of a white label program, the ability of future and current acquisitions to contribute and provide synergies across the business, the Company introducing drop shipping technology and other products across additional platforms, the Company launching existing and new brands across different geographic markets and that cannabis will become federally legalized in the United States. Forward-looking information is subject to known and unknown risks, uncertainties and other factors that may cause the actual results, level of activity, performance of the Company to differ from forward-looking information, including the risks that the Company will be unable to add and/or open additional stores, be unable to complete new acquisitions, be unable to introduce new programs, including the implementation of a white label program, the inability of future and current acquisitions to contribute and provide synergies across the business, the Company being unable to introduce drop shipping technology and other products across additional platforms, the Company being unable to launch existing and new brands across different geographic markets and cannabis not becoming federally legalized in the United States. There can be no

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### **COMPANY SNAPSHOT**

STOCK SYMBOLS	TSXV:HITI   NASDAQ:HITI   FRA:2LYA
SHARE PRICE <sup>1</sup>	\$11.70
AVERAGE DAILY VOLUME <sup>2</sup>	523K
SHARE OUTSTANDING (BASIC) <sup>1</sup>	48.75 MILLION
MARKET CAPITALIZATION <sup>1</sup>	\$570 MILLION
TOTAL EMPLOYEES <sup>3</sup>	825
LRQ REVENUE <sup>4</sup>	\$38.3 MILLION
LRQ EBITDA <sup>4</sup>	\$4.6 MILLION
TOTAL ASSETS <sup>5</sup>	\$166.57 MILLION

<sup>&</sup>lt;sup>1</sup> As at May 31 2021.

High Tide is a retail-focused cannabis corporation enhanced by the manufacturing and distribution of consumption accessories:

#### **RETAIL SEGMENT:**

Over 10 years focused on the cannabis consumer

- 87 branded retail cannabis stores across Canada
- Grasscity.com world's best online headshop
- SmokeCartel.com US online headshop since 2013
- FABCBD.com a leading US online CBD retailer
- CBDcity.com CBD e-shop, launched May 2020

### **WHOLESALE SEGMENT:**

Designs, manufactures and distributes proprietary and licensed consumption accessories.

 Valiant Distribution and Famous Brandz features over 5,000 SKUs including celebrity and studio licensed products

Tilray Inc. and Aurora Cannabis Inc. are strategically invested in High Tide

<sup>&</sup>lt;sup>2</sup> 3-month average daily total from all 3 major exchanges as at May 31, 2021.

<sup>&</sup>lt;sup>3</sup> As at May 27, 2021 including all direct retail staff.

<sup>&</sup>lt;sup>4</sup> For the last reported quarter ending January 31, 2021.

<sup>&</sup>lt;sup>5</sup> As at January 31, 2021.



### UNIQUE DIVERSIFIED ECOSYSTEM ACROSS THE VALUE CHAIN - BY GEOGRAPHY & SEGMENT

#### Retail Wholesale **ONLINE BRICKS & MORTAR** Leading network of Global designer, manufacturer and **ACCESSORIES** U.S. CBD 87 recreational cannabis distributor of proprietary designed Own the world's two **FABCBD** is a leading retail stores across Canada. and celebrity-licensed consumption largest online online retailer of hempaccessories and lifestyle products derived proprietary CBD stores for consumption products in the U.S accessories (revenue **CBDcity.com** houses 80+% in the U.S.)1 some of the best U.S. **CBD** products Grasscity **FAB**CBD CBDcity

1 As of March 23rd, 2021, based on traffic analytics data provided by SEMrush Inc.



# COMPLETELY TRANSFORMED ACROSS ALL KEY AREAS OVER THE PAST SIX MONTHS

### **OPERATIONAL SIZE / SCALE / PROFITABILITY:**

- Number of stores gone from 66 to 87 (long-term target is 200)
- Trailing Revenue increased from \$70MM to \$108MM (current pro forma run rate of \$175MM with acquisitions)<sup>1</sup>
- Trailing Adjusted EBITDA improved from \$-2MM to \$13MM (current pro forma run rate of \$25MM with acquisitions)<sup>2</sup>
- U.S. revenue run rate increased from \$22MM to \$40MM<sup>3</sup>

#### **BALANCE SHEET STRENGTHENED:**

- Cash balance increased from \$~21MM to \$~33MM (two recent equity financings)<sup>4</sup>
- Debt cut by more than half from \$72MM to \$34MM (minimal near-term maturities)<sup>4</sup>

### **CAPITAL MARKETS PROFILE:**

- Canada uplisted from CSE to TSXV in November 2020
- U.S. uplisted from OTC to Nasdag in June 2021
- 10-day average daily value traded increased from \$0.3MM to \$6.6MM<sup>5</sup>

#### **VALUATIONS:**

- Market cap increase from \$79MM to \$570MM<sup>6</sup>
- Share price up from \$2.70 to \$11.70<sup>6</sup>
- 1 \$70MM represents trailing revenue for the four quarters ending Q3/20 (July 2020). \$108MM represents trailing revenue for the four quarters ending Q1/21 (January 2021). \$175MM represents last reported quarter (January 2021) annualized plus 2020 disclosed financial results of Smoke Cartel and FABCBD.
- 2 \$-2MM represents trailing Adjusted EBITDA for the four quarters ending Q3/20 (July 2020). \$13MM represents trailing revenue for the four quarters ending Q1/21 (January 2021). \$25MM represents last reported quarter (January 2021) annualized plus 2020 disclosed results of Smoke Cartel and FABCBD.
- 3 \$22MM represents U.S. revenue during Q3/20 (July 2020) of \$5.6MM annualized. \$40MM represents current annual run rate of revenue in the U.S. including recent acquisitions.
- 4 \$~21MM of cash and debt of \$72MM represent most recent publicly disclosed balances following the acquisition of META in November 2020. \$~33MM of cash represents most recent public disclosures regarding cash balance. \$34MM represents total debt as at May 31, 2021.
- 5 Represents average value traded across three major exchanges for the last 10 trading days of November 2020 vs. May 2021.
- 6 Represents changes from November 30, 2020 and May 31, 2021.

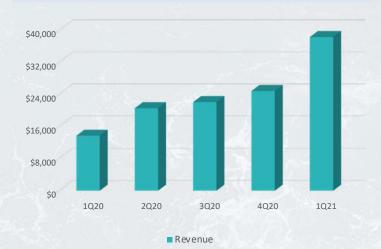


# **RECENT FINANCIAL HIGHLIGHTS** (IN THOUSANDS OF CAD)

SUMMARY INCOME STATEMENT					
	1Q20 (UNAUDITED)	2Q20 (UNAUDITED)	3Q20 (UNAUDITED)	4Q20 (UNAUDITED)	1Q21 (UNAUDITED)
REVENUE	\$13,715	\$20,570	\$24,104	\$24,876	\$38,319
GROSS PROFIT	\$4,777	\$7,388	\$9,228	\$9,419	\$14,768
ADJUSTED EBITDA	(\$821)	\$1,773	\$3,397	\$3,626	\$4,602
INCOME (LOSS) FROM OPS	(\$2,117)	\$156	\$1,624	\$1,133	(\$2,045)
NET INCOME (LOSS)	(\$3,946)	(\$4,911)	\$3,827	(\$1,324)	(\$16,845)

SUMMARY BALANCE SHEET						
CASH & EQUIVALENTS	\$4,099	\$7,044	\$7,108	\$7,524	\$16,576	
INVENTORY	\$7,088	\$7,016	\$6,439	\$5,702	\$9,723	
TOTAL ASSETS	\$69,330	\$73,155	\$75,874	\$69,811	\$166,574	
CURRENT LIABILITIES	\$27,905	\$40,531	\$32,669	\$27,464	\$46,972	
NON-CURRENT LIABILITIES	\$30,711	\$24,649	\$29,554	\$30,624	\$65,803	
TOTAL EQUITY	\$10,714	\$7,975	\$13,651	\$11,723	\$53,799	
TOTAL LIABILITIES & EQUITY	\$69,330	\$73,155	\$75,874	\$69,811	\$166,574	

# In 2Q20, HITI became the first Canadian public cannabis retailer to report positive Adjusted EBITDA







# **RETAILERS ARE NOT LPS**

- Years into legalization, many licensed producers are facing excess supply, inventory writedowns, shuttered facilities, goodwill impairments and negative EBITDA.
- Retailers often benefit from issues faced by LPs, and generally experience completely different dynamics (revenue growth, positive EBITDA, minimal capex requirements etc.).

### Retailers are a separate asset class for investors. High Tide has a superior financial profile when compared to its peers due to:

- Over a decade of experience in selling to cannabis customers
- Structural advantages of diversified ecosystem (accessories, U.S. hemp-derived CBD, e-commerce and wholesale)
- Excellent management team of leading operators



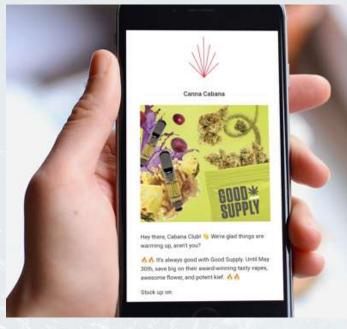




# A LEADING RETAIL CANNABIS NETWORK ACROSS CANADA

- Industry leading
   Cabana Club loyalty plan
   offering members instant
   discounts at checkout, and
   promotions direct to their
   phone over 50% of store
   revenue comes from club
   members
- 'Cabanalytics' data subscription selling retail insights to industry stakeholders
- Built on data from existing customer base and a decade of experience catering to cannabis consumers
- Target location size of 1,200-1,500 sq. ft.







# **RETAIL**









- Stores laid out in an open environment, allowing customers to view products
- Walls surrounded by up to 700 SKUs of accessories
- Employee training program results in premier customer service



STORE COUNTS BY PROVINCE		
PROVINCE CURRENT STORES OPEN		
АВ	57	
ON	18	
MB	9	
SK	3	
TOTAL	87	



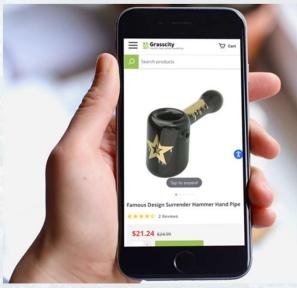


# **GRASSCITY - WORLD'S BEST KNOWN ONLINE HEAD SHOP**



# WORLD'S TOP ACCESSORIES E-RETAILER

- Founded in 2000, High Tide acquired 100% in 2018
- Over 26 million site visits in 2020
- Over 100,000 orders in 2020
- Database holds over 560,000 customers
- Over 310,000 newsletter subscribers
- More than 45,550 verified reviews



### LARGE U.S. CUSTOMER BASE

- Visitors: 77% North America; 9% United Kingdom; 14% Other
- Order fulfilment in Europe and North America launched in 2019
- Large opportunity to add new customers and products – and cannabis, should federal laws/regulations change



### **FORUMS & SOCIAL MEDIA**

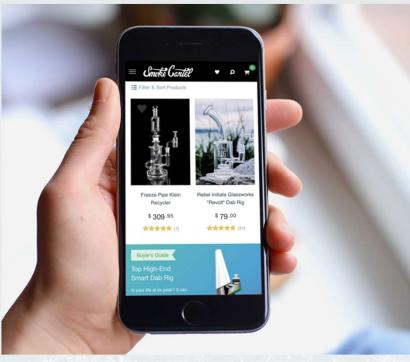
- Over 34 million unique users in Grasscity Forums since inception
- Over 30 million page views and over 15 million site visits in 2020
- 6,808,000 current Forum members
- Over 290,000 followers on social media





# **SMOKE CARTEL**





- Founded in 2013, High Tide acquired 100% in March 2021
- Proprietary drop-shipping technology seamlessly connects brands and vendors with Smoke Cartel's growing customer base
- Carries over 15,000 SKUs on the platform without holding any inventory
- In 2020, approximately 7 million site visits and 110,000+ orders
- Currently in contact with over 1 million email accounts and social media subscribers
- Trusted by over 550,000 total customers to date
- Provides a marketplace of high-quality products, subscription boxes and reliable customer service with rapid shipping across the United States
- Winner of the High Times Cup Best Glass Award and featured on Forbes, Leafly and Weedmaps



FABCBD

# **FAB CBD**





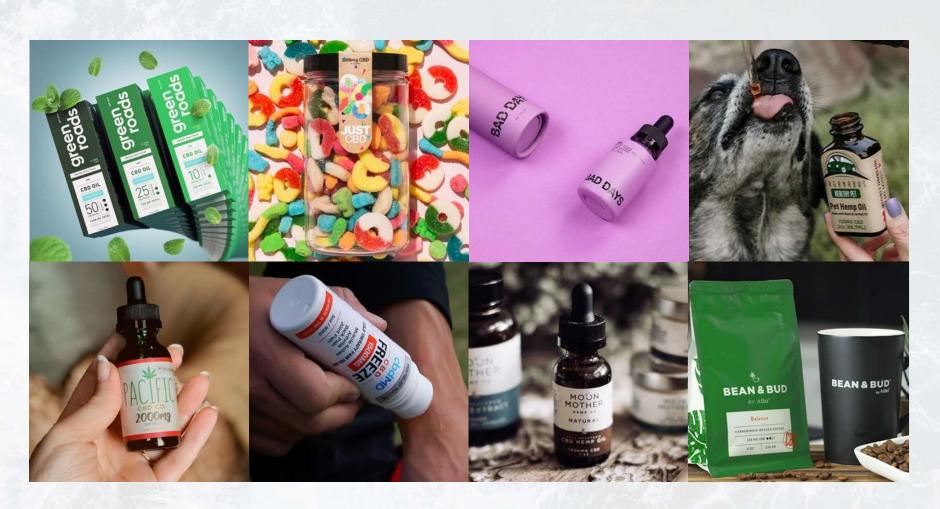
- Founded in 2017, High Tide acquired 80% in May 2021 with an option to acquire the remaining 20%.
- One of the most popular brands for hemp-derived CBD products across the U.S.
- FABCBD carries multiple exclusive product formulations that are manufactured by contract manufacturers across the U.S.
- 100% of sales are direct-to-consumer from FABCBD's website
- In 2020, over 1 million unique site visitors, more than 124,000 orders, in excess of 1.3MM online impressions and an average order value of US\$91.90
- Revenue of US\$10.8 Million and EBITDA of US\$4.3 Million in 2020
- Potential to list FABCBD products on CBDcity, Grasscity and Smoke Cartel and bring the FABCBD brand to Canada and the E.U.
- Founder, Josh Delaney, is now part of the High Tide team overseeing its CBD business globally





# **CBDcity**

Featuring some of the best U.S. CBD products & brands







# **VALIANT DISTRIBUTION**

Distribution network extends from our network of facilities in Calgary, Las Vegas and Amsterdam Manufacturing contracts with industry leading factories in China, the United States and the European Union

### **10 YEARS**

Experience in the design and branding of in demand consumption accessories

### >5,000 SKUs

Extensive product catalog with 75% manufactured inhouse





















# **CELEBRITY LICENSES**

First to secure licenses from movie studios, musicians & other celebrities for consumption accessories including:







# **OUR PRODUCTS**





# **FUTURE GROWTH DRIVERS**







- FUTURE ACQUISITIONS TYPICAL TARGET CRITERIA:
  - Complementary to our existing ecosystem
  - Immediately accretive to earnings (vs turnaround stories)
- Increased store count in Canada (long-term target of 200 stores)
- Introducing a white label program for our retail network
- Contributions from recent acquisitions (Smoke Cartel & FABCBD) and related synergies
- Implementing drop shipping tech across all e-commerce platforms
- Introducing **FABCD products on our existing e-commerce** sites (CBDcity, Grasscity, Smoke Cartel)
- Potential to bring the FABCBD brand to Canada via an agreement with an LP
- Potential to launching the FABCBD brand in Europe
- **U.S. federal legalization** can lever our existing presence and customer base to sell cannabis in U.S. if federally legal (our experience in Canada offers a good precedent).



# **EXECUTIVE TEAM**

### **MANAGEMENT TEAM**



Raj Grover
Founder, President & Chief
Executive Officer



**Rahim Kanji** Chief Financial Officer



**Andy Palalas** Chief Revenue Officer



**Aman Sood**Chief Operating Officer



**Sean Geng**Chief Technology Officer



Omar Khan
Senior Vice President
of Corporate & Public
Affairs



Joy Avzar Vice President & Legal Counsel

### **ADVISORS**



Shimmy Posen
SECRETARY-TREASURER
Partner, Garfinkle
Biderman LLP



**Vahan Ajamian** Capital Markets Advisor

### **BOARD OF DIRECTORS**



**Raj Grover** Executive Chairman



Andrea Elliott

EVP Direct to Consumer,

Moose Knuckles Canada



**Nitin Kaushal** President, Anik Capital Corp.



Arthur Kwan
President & CEO of Aspen
Island Therapeutics Inc. DBA
The Newly Institute

**Chief Christian Sinclair** 



Co-chair of Manitoba's Northern Economic Development Strategy



# **SHARES OUTSTANDING**







SHARE CAPITALIZATION TABLE	AS AT MAY 26, 2021
COMMON SHARES - ISSUED AND OUTSTANDING	48,745,653
POTENTIAL SHARES FROM EXERCISE OF WARRANTS	9,745,783
POTENTIAL SHARES FROM STOCK OPTIONS AND RSUS	1,908,574
POTENTIAL SHARES FROM CONVERTIBLE DEBENTURES	3,184,983
FULLY-DILUTED CAMMON SHARES OUTSTANDING	63,584,993

<sup>1.</sup> Options have exercise price range of \$3.00-\$11.85 per share.

<sup>2.</sup>Convertible debentures have a weighted average exercise price of \$5.19 per share.



**Raj Grover** 

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